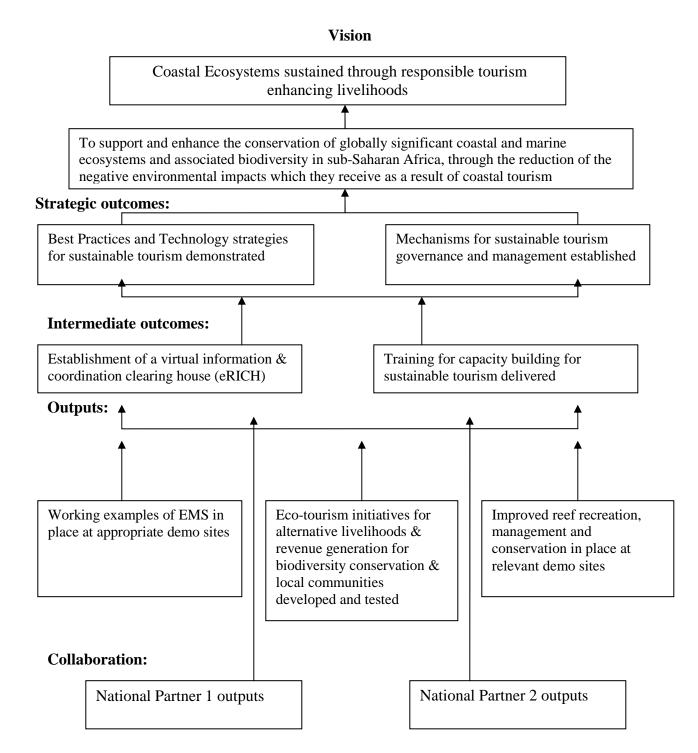
### **Collaborative Actions for Sustainable Tourism (COAST)**

(internal logic within the project objectives)



## DRAFT MONITORING and EVALUATION PLAN for REGIONAL and NATIONAL LEVEL – COAST Project<sup>1</sup>

Project objective and Outcomes	Description of indicator	Means and type of Verification	Responsible person for data collation and analysis	Base year status	Mid term status 07/2012	Status to be achieved by end of Project (11/2013)	Remarks
Objective 1 BAPs/BATs strategies for sustainable tourism demonstrated	1.Mechanisms for reduced degradation understood, in place, and being utilised	Questionnaires with Demo project stakeholders and responsible government bodies	Focal Points – led by Lead FP, with support from DPCs	Baseline information unavailable, but to be confirmed during year 1 of demo implementation	At least two demo projects have strategies identified and agreed	At least two demo projects have developed mechanisms and are actively testing these to address issues of environmental degradation resulting from the tourism sector	
	2. National indicators to demonstrate sustainable improvements have been agreed & are being used	Evidence of documentation of indicators and how they are being used (+by whom)	Focal Points – led by Lead FP, with support from DPCs	Baseline information unavailable, but to be confirmed during year 1 of demo implementation	At least two partner countries have agreed national indicators and are beginning to use them to monitoring the tourism sector	Five partner countries are using national indicators to monitor and measure improvements	

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<sup>&</sup>lt;sup>1</sup> In order to promote consistency and logic within the COAST project, this table borrows heavily from the revised regional level logical framework which is to be presented at the second SCM in Cameroon during August 2010.

Project objective and Outcomes	Description of indicator	Means and type of Verification	Responsible person for data collation and analysis	Base year status	Mid term status 07/2012	Status to be achieved by end of Project (11/2013)	Remarks
	3. Project demonstrations providing replicable BATs/BAPs (with costs & benefits)	Evidence of documented BATs/BAPs with detailed costs and benefits being shared widely among coastal stakeholders	Focal Points – led by Lead FP, with support from DPCs	No baseline information available	At least half demonstration projects actively implementing BAT/BAP based on thematic priorities	All demonstrations are actively being implemented and each has provided at least one BAT/BAP based upon the project's thematic priorities (EMS, eco-tourism, reefs, ecosystem planning) which has been documented for sharing and knowledge management	
	4. Incentives for sustainable partnerships for civil society, private and public sector documented & disseminated	Number and type of PPPs and no of case studies prepared and disseminated	Focal Points – led by Lead FP, with support from DPCs	Baseline information unavailable, but to be confirmed during year 1 of demo implementation	Data on partnerships being actively collected - at least one in each thematic area in preparation for writing up case studies	At least one case study per thematic area (EMS, Reefs, Eco-tourism, ecosystem planning) for sustainable partnerships documented and disseminated	Local consultant writing and analysis input required?
Objective 2 Mechanisms for sustainable tourism governance and management established	1. Project experiences on sustainable tourism documented and disseminated as a contribution to policy debates in all 9 countries	No and type of policy briefs prepared and dissemination pathways used	Focal Points – led by Lead FP, with support from DPCs	Baseline information available as part of the demo project narratives, but require to be updated during year 1 of demo implementation	At least half of the project partner countries have documented their experiences as a contribution to policy debates.	Project experiences documented and disseminated as a contribution to policy debates in all partner countries	Requires a consultant to document these?

For internal discussion with project partner countries and associated agencies

Project objective and Outcomes	Description of indicator	Means and type of Verification	Responsible person for data collation and analysis	Base year status	Mid term status 07/2012	Status to be achieved by end of Project (11/2013)	Remarks
	2. "Project experiences supporting the development or revision of national strategies for sustainable tourism"	No and type of interventions made by the project in supporting national development/ revision of strategies for sustainable tourism	Focal Points – led by Lead FP, with support from DPCs	Baseline information unavailable, but to be collected during year 1 of demo implementation as part of a 'gaps, needs and options' consultancy	At least half of the project partner countries have documented their experiences as a contribution towards national strategy	Project experiences documented and at least one information brief per country disseminated as a contribution towards national strategy development and revision	Requires a consultant to document these?
Objective 3 Training and Capacity Building for sustainable tourism delivered	Assessment of training needs for each partner country completed by second SCM	TNA Consultancy recommendations	Focal Points – led by Lead FP, with support from DPCs	None existing	Regional assessments completed (East and West Africa) and being utilised for development of a training strategy and training inputs	Regional assessments completed (East and West Africa) and being utilised for development of a training strategy and training inputs	Requires external consultant input
	2.Training packages dev and implemented to suit national needs	No and type of training packages developed and implemented	Focal Points – led by Lead FP, with support from DPCs	Not existing	At least one training package per thematic area has been undertaken regionally	All partner countries have benefited from at least two thematic training packages developed to suit specific demo project requirements	Requires external consultant input

Project objective and Outcomes	Description of indicator	Means and type of Verification	Responsible person for data collation and analysis	Base year status	Mid term status 07/2012	Status to be achieved by end of Project (11/2013)	Remarks
	3. Training materials incorporating BATs/BAPs from Objective 1 available by end of Yr 3	No and type of training materials developed and how these are being utilised	Focal Points – led by Lead FP, with support from DPCs	Not existing	At least half the demonstration projects are providing training materials for wider sharing building upon their experiences	Training materials incorporating COAST BATs/BAPs and other experiences are available to all partner countries and are being used in at least five	Requires external consultant input
Objective 4 Establishment of a virtual information coordination & clearing house (eRICH)	1. eRICH established and fully operational within first 2 yrs	Interactive website, no of regular contributors /users by background type (i.e. FPs and others)	Focal Points – led by Lead FP, with support from DPCs	Not existing	At least half partner countries are contributing to eRICH through sharing experiences	All partner countries are contributing to eRICH through BAPs/BATs and other project documented experiences	
	2. "Project Focal Points contributing to and coordinating information and knowledge management uploading to eRICH at the national level"	No and type of website interactions being initiated by FPs and others associated with COAST project	Focal Points – led by Lead FP, with support from DPCs	Not existing	At least half the FPs are contributing information on improved environmental and tourism management on eRICH	All countries are providing environmental and tourism management information for sharing and dissemination through eRICH	
	4. Lessons from awareness of coastal environment and sustainable tourism principles & practices at demo sites presented on eRICH	No and type of lessons presented and discussed on the COAST website	Focal Points – led by Lead FP, with support from DPCs	Not existing	At least half partner countries have provided awareness lessons on the subject matter through eRICH	All countries are providing awareness lessons on the subject matter for sharing and dissemination through eRICH	Consultant input required for writing up lessons?

Project objective and Outcomes	Description of indicator	Means and type of Verification	Responsible person for data collation and analysis	Base year status	Mid term status 07/2012	Status to be achieved by end of Project (11/2013)	Remarks
Outcome 1: Working Environmental Management Systems (EMS) in place at appropriate demo sites	1. National institutes strengthened through EMS training	No of institutions involved and personnel benefiting as per training reports	Focal Points – led by Lead FP, with support from DPCs	Baseline information unavailable, but to be collected during year 1 of demo implementation as part of a 'gaps, needs and options' consultancy	All of the relevant institutes in partner countries have been involved in EMS awareness training	National institutes have monitored & evaluated EMS demo activities in order to share outcomes on; economic, social and environmental benefits	External consultant input?
	2. Increase in capacity of tourism stakeholders to initiate EMS (with the aim to replicate good practices)	Questionnaire of tourism stakeholders vis-à- vis EMS uptake and improved / changed management practices	Focal Points – led by Lead FP, with support from DPCs	Baseline information unavailable, but to be collected during year 1 of demo implementation as part of a 'gaps, needs and options' consultancy	Added indicators up to here as these should from here down evolve from the Demo project logframes	Collaborative EMS training events involving both domestic and international tour operators have been held in at least two demo sites and have resulted in changes to hotel management practices	
	3. "Project experiences in EMS inform policy and regulatory debates"	Project docs, policy briefs and meetings	Focal Points – led by Lead FP, with support from DPCs	Baseline information unavailable, but to be collected during year 1 of demo implementation		Project EMS experiences being documented and disseminated to enhance policy and regulatory debates in at least two partner countries	Local consultant facilitation?

Project objective and Outcomes	Description of indicator	Means and type of Verification	Responsible person for data collation and analysis	Base year status	Mid term status 07/2012	Status to be achieved by end of Project (11/2013)	Remarks
	4. Eco-labelling plan and certification schemes operational	Information on No and type of eco- labelling schemes	Focal Points – led by Lead FP, with support from DPCs	Baseline information unavailable, but to be collected during year 1 of demo implementation		Eco-labelling and certification plans operational in at least two locations	Local consultant to write up findings?
	5. Waste management control mechanisms operational	Project docs on the No and type of waste operational changes that have taken place as a result of project activity. Data on waste collection and waste records.	Focal Points – led by Lead FP, with support from DPCs	Baseline information unavailable, but to be collected during year 1 of demo implementation		Waste management control mechanisms operational in at least two appropriate demo project sites	
Outcome 2: Eco-tourism initiatives for alternative livelihoods and revenues developed for biodiversity conservation and local communities at relevant demo sites	Management procedures & institutional support for developments in eco-tourism established	Institutional assessments of policy and mechanisms	Focal Points – led by Lead FP, with support from DPCs	Baseline information unavailable, but to be collected during year 1 of demo implementation		Local civil society / government institutions have management capacity support procedures for ecotourism development in place in at least four demo projects	Local consultant inputs?
	2. Improved knowledge & information about eco-tourism within and around each demo site	Stakeholder/institut ional questionnaire	Focal Points – led by Lead FP, with support from DPCs	Some baseline information is presented in the demo project narrative documents, additional information will be collected during year 1 of demo implementation		Visitor resource centres and private sector investors are promoting local eco-tourism services in at least four demo projects	Local consultant input?

## For internal discussion with project partner countries and associated agencies

Project objective and Outcomes	Description of indicator	Means and type of Verification	Responsible person for data collation and analysis	Base year status	Mid term status 07/2012	Status to be achieved by end of Project (11/2013)	Remarks
	3.Improved knowledge & information about HIV/AIDS and public health at each demo site (through working with partners competent in this field)	Stakeholder/institut ional questionnaire	Focal Points – led by Lead FP, with support from DPCs	Baseline information is to be collected as part of the M&E framework development during year 1 of demo implementation		Appropriate information on HIV/AIDS and public health being shared locally at each demo project site	Local partnership develop required
	4. Partnerships and networks of ecotourism bodies and professionals formed	Stakeholder/institut ional questionnaire	Focal Points – led by Lead FP, with support from DPCs	Some information has been provided in the demo project narratives, but this needs to be updated during year 1 of demo implementation		Network bodies have been formed and represent a growing membership of stakeholders in at least three demo project sites	Local consultant to carry out survey?
	5. "Evidence of stakeholders diversifying their eco-tourism activities and revenue sources"	Survey of eco- tourism enterprises and entrepreneurs to assess levels of investment and new developments	Focal Points – led by Lead FP, with support from DPCs	Some information has been provided in the demo project narratives, but this needs to be updated during year 1 of demo implementation		Analysis of data on eco-tourism operations completed for all demo project sites	Local consultant to be hired?

Project objective and Outcomes	Description of indicator	Means and type of Verification	Responsible person for data collation and analysis	Base year status	Mid term status 07/2012	Status to be achieved by end of Project (11/2013)	Remarks
Outcome 3: Improved reef recreation, management and monitoring mechanisms in place at relevant demo sites	1. Survey and GIS mapping of sensitive areas and damaged sites completed	No and type of map products produced and purposes for which being used	Focal Points – led by Lead FP, with support from DPCs	A number of previous projects have undertaken marine/reef mapping to a limited extent, and this information needs to be verified during year 1 of demo implementation		GIS maps showing areas of sensitivity and damage to biodiversity published for all East African demo project sites	Technical GIS consultant inputs necessary
	2. Procurement, installation, management of reef protection equipment as part of reef management strategy	Reef management strategy documents and practical actions being taken to support these	Focal Points – led by Lead FP, with support from DPCs	Some information is provided in the demo project narrative documents, but this needs to be reviewed during year 1 of demo implementation		Reef management strategies with work plans and protection procedures in place in at least two East African demo project sites	
	3. Awareness and Capacity Building (CB) on reef conservation being sustained by local stakeholders	Training event records and capacity building initiatives	Focal Points – led by Lead FP, with support from DPCs	Some information is provided in the demo project narrative documents, but this needs to be reviewed during year 1 of demo implementation		Training and CB on reef conservation has been undertaken at all E African demo project locations and there is evidence of local stakeholder interest to maintain this	Support from training institutes /consultants?

For internal discussion with project partner countries and associated agencies

and Outcomes i	Description of indicator	Means and type of Verification	Responsible person for data collation and analysis	Base year status	Mid term status 07/2012	Status to be achieved by end of Project (11/2013)	Remarks
	4. "Project experiences on reef area management documented and disseminated as a contribution to debates on improving regulatory mechanisms"	COAST Lessons and case studies and their dissemination pathways and uptake	Focal Points – led by Lead FP, with support from DPCs	Baseline information unavailable, but to be confirmed during year 1 of demo implementation		Demo project experiences being used to inform appropriate locally based government agencies on improving reef management at all E African demo sites	Local consultant hired in to document?

**Project Alignment Process in the Context of Results Based Management** 

Start

Impact needs

Measurable change in local livelihoods and biodiversity values in order to sustain tourism sector's development

#### Intermediate outcome needs

Awareness amongst businesses, community and local government institutions that status quo is not sustainable

#### Short term outcome needs

Introduction of new ideas, technologie, practices in businesses, communities, an local government which promote a different outlook for the future

#### **Activity needs**

Practical demonstrations of technology, practices and planning as alternatives to status quo

#### Resource needs

GEF and co-funding resources + business commitments

## Impact objective

New technologies and practices being taken up by businesses, communities and local government institutions in order to promote sustainable tourism

#### **Outcome objective**

Measurable increase in collaboration and partnerships for promoting local livelihoods in balance with conservation values

#### **Outcome objective**

A specific number of businesses, communities, and local government officials have undergone exposure to new ideas

#### **Activity objective**

At least one new business practice and technology introduced and being successfully demonstrated at each demo site

#### **Resource objective**

To have match funding commitments from businesses and local and/or national governments

# Impact results (ROI)

End

Specific and quantifiable changes in targeted household livelihoods and biodiversity hotspot conditions being share I in wider public fora

#### Impact cutcomes

Changes in biodiversity hotspots as well as selected businesses and communities able to be ascribed in part due to project interventions

#### Application outcomes

Benefits and costs of the changes in practice and technology being actively monitored by project and investors

#### **Learning outcomes**

Evidence of new business practices and technologies creating wider interest among the targeted stakeholder groups

#### **Reaction outcomes**

Number and level of co-funding events as well as commitments into the future